

**NYIT**

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**PRESIDENT'S REPORT**

**2010-2011**



*President Edward Guiliano,  
Ph.D., and Linda Davila  
(B.S. '78), chairperson of  
NYIT's Board of Trustees*

# dear friends,

**Thank you.** Another year of your support means another year of helping NYIT fulfill its role in a world in need of talented, educated minds that have the tools and passion to reshape, refine, and reveal the potential of our young century. As the role of higher education evolves in today's high-speed, hyper-connected society, global solutions to pressing 21st-century challenges are engineered at universities and research institutes worldwide. By making a gift to NYIT, you are investing in our collective future.

Today's universities, akin to "idea centers," provide students with knowledge income to be spent in a world defined by technology and opportunity ... where commerce, culture, intellect, and academic training that know no physical boundaries converge from far-flung locations.

In this new world, NYIT is doing its part to help craft pathways to education through technology, career success for our graduates, and applications-oriented research that benefits our greater global society. Our university, which includes both physical and virtual classrooms and welcomes 14,000 students from 109 countries and almost all 50 U.S. states, is flourishing because of you. We continue to attract high-quality students and top faculty while elevating our presence on the world stage and incorporating the latest learning technologies into our programs.

Our partnerships with industry leaders and national agencies are growing as well. Among the many highlights this past year, NYIT faculty and students:

- synced their efforts with Motorola to help design applications for the world's first headset computer;
- received a \$1.8 million grant from the U.S. government to investigate a link between heart failure and hormone imbalance;
- joined forces with Google Apps for Education;
- received a grant from the Verizon Foundation to bring new tools, online lesson plans, and technology to K-12 classrooms throughout New York; and
- partnered with the USS Intrepid Museum, Astoria Federal, and local high schools on programs in support of science, technology, engineering, and mathematics education.

At our first cyber security conference in fall 2010 at the NYIT Auditorium on Broadway, representatives from the FBI, AT&T, and several other leading corporate and government agencies spoke to attendees about the latest online intrusion techniques, digital countermeasures, and privacy concerns. Our keynote speaker was NYIT alumnus Eric Cole (B.S. '93, M.S. '94), a leading expert in the field of cyber security.

The reaction to the event was overwhelmingly positive, and it's poised to be a mainstay of the NYIT conference circuit for years to come.

Our students reap the benefits of our academic and business liaisons in areas ranging from experiential education to financial support. In addition to participating in conferences and research, we encourage them to undertake interdisciplinary projects that promote teamwork and combine theory with practice, technology, and real-world applications. One such initiative was a student challenge to design an architecturally significant, energy-efficient aircraft restoration hangar for the USS Intrepid. Another was an alternative spring break trip to Peru where students performed community service activities.

Internally, NYIT has ensured that its academic programs and employee satisfaction are among the best in the world. *U.S. News & World Report* once again ranked us among the best colleges in the Northeast this year based on peer assessment, graduation and retention rates, faculty resources, student selectivity, and financial resources. Our programs in nursing, architecture, and engineering technology in the United States, as well as computer graphics and Master of Business Administration in Abu Dhabi, earned reaccreditation and high praise from their respective agencies, further demonstrating our quality academic programs. And, again, we were voted a "Great College to Work For" by the *Chronicle of Higher Education* based on a survey of 44,000 employees at colleges and universities across the United States.

As we look to the future, we see that the 21st century has already become the age of education without borders, made possible by a global, digital, and mobile revolution. Today's world economy seamlessly blends ideas, cultures, and technology, providing a new platform in which human capital is no longer seen as the domain of a few developed nations.

Your generosity inspires the present and sets the stage for future NYIT successes. For so many reasons, the globally connected/locally engaged NYIT is different—and better—than last year. Our brand, which you've helped us build, is our unique value proposition in the marketplace. As we continue to evolve, we appreciate that all of us in the NYIT community are here to make a difference ... in the lives of our students and in the world around us.

*Sincerely,*

**Edward Guiliano, Ph.D.**  
*President*

**Linda Davila (B.S. '78)**  
*Chairperson, Board of Trustees*

# A Year of Accomplishment



When Zach Sanzo entered NYIT as a mechanical engineering student almost four years ago, he never imagined that his education would include being part of a team that designed a permanent hangar aboard the USS Intrepid.

Working as part of a fall 2010 interdisciplinary team among NYIT engineering, education, health sciences, and architecture students, Sanzo and others on “Team Alphabet Soup” earned top marks for their design of a permanent hangar on the world-famous World War II carrier using the latest sustainable technology. Their winning entry featured steel and glass structures that incorporated renewable energy through wind turbines and solar panels as well as spaces to accommodate aircraft restoration, educational areas, and rental projects.

As one of the lead designers, Sanzo’s responsibilities included calculating energy consumption, analyzing cost efficiency, ensuring the design kept within the \$1 million budget requirement, working with vendors to secure materials, and researching the best methodologies to accomplish the team’s goals.

“The competition taught me a lot about how to move from an idea to research to realizing the final design,” says Sanzo. Many engineers, he adds, don’t usually get to work on a project like this until after they graduate. “It’s definitely given me a leg up.”

Though the project is a remarkable student achievement, it is just one of several NYIT initiatives that demonstrate how the university is producing students eager and capable of delivering professional value to the global marketplace. When combined with NYIT’s outstanding research, technology, and global out-

reach throughout the 2010-2011 academic year, it is easy to see how the university has made great strides in fulfilling the objectives of the NYIT 2030 strategic plan, which carries forth NYIT's mission to provide career-oriented professional education, offer access to opportunity to all qualified students, and support applications-oriented research that benefits the larger world. An added focus has been to integrate technology into all teaching and learning as well as develop and distribute information on technology-based education.

### Becoming a Model 21st-Century Global University

"Universities are a supreme resource in teaching students and the public about issues with global resonance," President Guiliano told NYIT faculty and staff at his annual convocation in September 2011. "We research the new scientific and technological solutions to these prominent issues, and we model the best practices for students and the global community. Universities are the link in uniting ideas, cultures, nations, economies, and research."

To that end, NYIT 2030's overarching strategies will guide the university over the next two decades with a special focus on collaboration, interdisciplinary programs, and globalization.

Provost and Vice President for Academic Affairs Rahmat Shoureshi, Ph.D., joined the university at the beginning of the 2011-2012 academic year to help lead NYIT to the next phase of fulfilling its objective of becoming a 21st-century leader in higher education. He brings more than 30 years of academic experience as a faculty member, university administrator, and research scholar in technology at such institutions as MIT, Purdue, Colorado School of Mines, and the University of Denver.

"My vision is very much aligned with the 2030 vision of what it means to be a global university," says Shoureshi. "It represents major initiatives across interdisciplinary programs both in terms of educational as well as research and scholarship initiatives." Among his plans are new, extensive collaborations among NYIT's seven schools and global campuses as well as attracting more research grants and expanding research-oriented graduate programs. This will lead to identifying key areas where NYIT can offer Ph.D. programs to complement its doctorate programs in osteopathic medicine and physical therapy.

Building top-quality academic programs for students as well as a world-class full-time faculty base are part of what Shoureshi plans to achieve. He will also apply his expertise in technology—for students and faculty—as a means to support student services and for the commercialization of faculty research results.

### Harnessing the Power of Technology

"We cannot deny the role that technology is playing, not only in educating students but also in the way a university operates," Shoureshi adds. "It helps us eliminate the barriers once imposed by time and distance, and enables us to realize the truly global university."

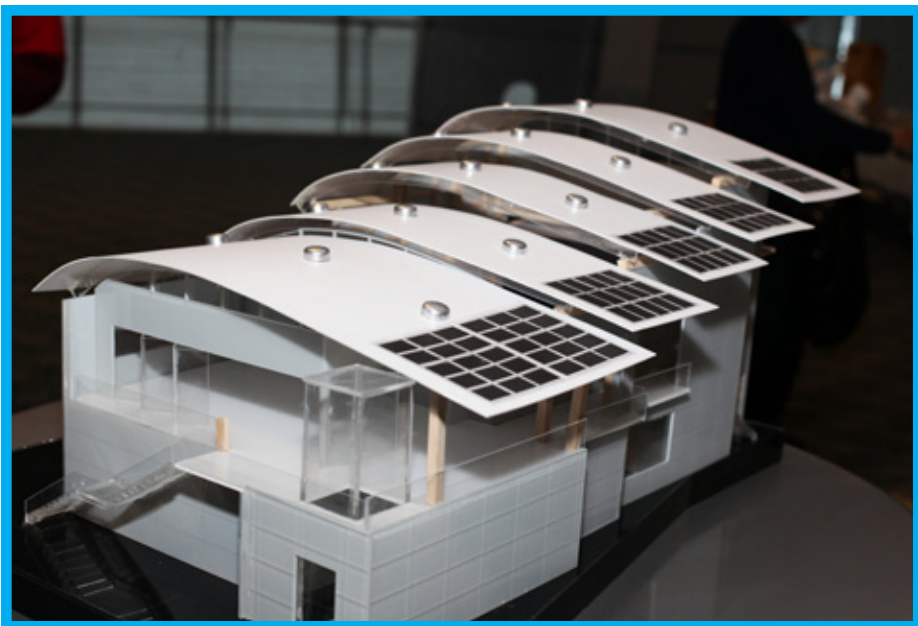
Members of NYIT's student body, which spans 109 countries and

48 U.S. states, enter the university as tech-savvy learners, making it imperative for faculty to be as knowledgeable and serve as a seamless link to achieving a degree infused with the understanding of the role technology plays in the world.

For osteopathic medical student Ankur Bhambri, technology is offering new avenues to learning. Each morning before class, he downloads and reviews his professor's notes and is able to view additional online content afterward, including videos, test grades, and handouts, all while communicating with classmates and teachers virtually from any location.

"My professors cover all the angles," says Bhambri, who also serves as first vice president of the student government association of NYIT's College of Osteopathic Medicine (NYCOM), where he works with students and faculty to ensure the curriculum is meeting the needs of both groups. "There are so many options as to what's the best learning method that works for you."

Christine Trotta, a member of the Class of 2014, is able to stream her NYIT lectures through an iPod Touch. The same device serves as a



*A model of the award-winning hangar design for the USS Intrepid.*

study aid as she downloads apps and reference guides to prepare for exams and medical rotations. But for Trotta, one of the favorite parts of her NYIT education is the reality-based learning she receives in class. As the osteopathic medical student works with NYCOM's Institute for Clinical Competence, for example, trained actors are brought in to simulate actual medical conditions, personal concerns, and other patient-oriented behaviors that medical professionals face every day.

"You learn to develop relationships with these patients," says Trotta. "And we have all the tools available to mimic everything we'd see in an actual medical environment. The lessons teach you what our careers are going to be like—outside of a textbook."

### Partners and Prosperity

As NYIT's academic programs and student initiatives expand, so do its relationships with global corporations, government agencies, and

*"We cannot deny the role that technology is playing, not only in educating students but also in the way a university operates. It helps us eliminate the barriers once imposed by time and distance, and enables us to realize the truly global university."*

*—Rahmat Shoureshi, Ph.D., NYIT provost and vice president for academic affairs (below)*

nonprofit organizations. These connections bring added value to the educational process by ensuring that NYIT's career-based programs are meeting the needs of today's employers and laying the groundwork for professional success upon graduation. They also give students ways to integrate their coursework in the real world and understand how intercultural communication leads to new opportunities abroad and at home.

"Building industry partnerships is crucial," says Jess Boronico, Ph.D., dean of the School of Management. Besides getting its M.B.A. program accredited for NYIT's Abu Dhabi campus, the school has vigorously pursued strategic alliances such as the third annual Corporate Challenge, a competition in which student groups perform field work on a case study prepared by the School of Management and a local business organization. It also expanded its professional enrichment program and now offers more than a dozen new seminars taught by experts in the global business community as well as participated in numerous fundraising initiatives with Autism Speaks, City Harvest, and Covenant House.



The School of Management also hosted the 14th International Workshop and Management Game Project in Amman, Jordan, in the spring of 2011, inviting students from 11 countries to demonstrate the value of international communication as well as the benefits of intercultural expression and values. Participants worked on practice-oriented problems in marketing, economics, foreign trade relations, and product management.

"Our ultimate goal was to determine the impact of these factors on entrepreneurial decision-making processes and the problems encountered when a company's management staff is recruited from around the world," says co-organizer Faiz H. Zoubi, assistant dean of NYIT-Amman's School of Management.

In conjunction with the Intrepid project, faculty from the School of Engineering and Computing Sciences worked with museum officials on a program that taught New York high school students about STEM (science, technology, engineering, and math) disciplines and encouraged them to pursue careers in these fields.

"These types of initiatives and partnerships give NYIT visibility across the New York metropolitan region," adds Nada Anid, Ph.D., dean of the School of Engineering and Computing Sciences.

NYIT has also developed important partnerships through its world-class conferences. In September 2010, the university held its first Cyber Security Conference, welcoming experts from the New York Power Authority, Dilworth & Barrese LLP, Letse, AT&T Research, IBM, Northrop Grumman, Computer Associates, FBI, McAfee, Juniper Networks, and SANS Technology Institute, who discussed vulnerabilities, privacy issues, and widespread security breaches within government and business systems. Held at the NYIT Auditorium on Broadway on the Manhattan campus, the conference established NYIT's role as a thought leader in cyber defense. New faculty specializing in this field were brought aboard during the 2010-2011 academic year, and NYIT instituted a new concentration in Internet security at the undergraduate level and held its second successful cyber security conference in September 2011.

Additional conferences and events included NYIT's sixth annual energy conference, "Beyond Carbon: Offshore Energy and Technologies," which assembled scientists, government officials, and business leaders from the Environmental Protection Agency, Long Island Power Authority, Atlantic Wind Connection, the University of Georgia, and other groups to discuss climate change, wind and ocean wave technologies, and other renewable energy sources.

*Sally Mathew and Ankur Bhambri of NYIT's  
College of Osteopathic Medicine.*





*NYIT staff and faculty work in concert across all of our global campuses to ensure students are receiving the best education available, from Nanjing to New York to Abu Dhabi.*



*“Learning about global health is such an important part of our students’ careers.”*

*—Ed Gotfried, D.O., director of NYIT’s Center for Global Health (previous page)*

### Setting a Stage for the Stars

Meanwhile, the NYIT Auditorium on Broadway, now in its second year of operation, hosted talent from stage and screen ... and space. In the fall of 2010, civilian astronaut and business leader Greg Olsen, Ph.D., presented “From Entrepreneurship to Spaceship,” in which he discussed his career as a successful businessman as well as his experiences as one of the few private citizens to orbit the Earth. Other high-profile speakers included actors Kim Cattrall, Neil Patrick Harris, Michael Douglas, and Zach Braff, who talked about the arts and their careers on stage, TV, and film. Agricultural and environmental scientists shared ideas on farming technology, consumer health, and workplace safety at “Food For Thought,” a film festival held in conjunction with the Manhattan Chamber of Com-

merce. In the spring of 2011, students participated once again in the annual NYIT Symposium of University Research and Creative Expression (SOURCE), an event that gives them the opportunity to present academic and creative projects in a professional, high-tech fashion.

NYIT’s participation in global events continued as well. At the Nanjing campus in April, 80 speakers representing 25 countries discussed aspects of science, language, arts, and culture across national borders in the Crossing Borders international conference. In March 2011, students from NYIT’s global campuses joined President and Mrs. Guiliano in Abu Dhabi to participate in the Education Without Borders conference to devise ways of serving underprivileged communities worldwide.

“It was a great opportunity to connect with students of different cultures, yet similar backgrounds, and learn how they explore issues and solve problems,” says mechanical engineering student Christopher Jewth, who represented NYIT at the event as well as graduates in May 2011 when he served as flag bearer for the School of Engineering and Computing Sciences.

Another initiative with community, government, and industry impact is the proposed Global Education and Innovation Technology Park on NYIT’s New York and global campuses that will teach communities about the STEM subjects and showcase advancements in these areas. The “Tech Park” will consist of real and virtual high-tech labs in the areas of simulation and visualization, computer-aided design, cyber and homeland security, civil defense, intelligence and forensics, wireless sensing, smart infrastructure, biomechanics and robotics, and sustainable technology. NYIT plans to partner with business and government while using the park to integrate students into more real-world projects that improve the well-being of the local community and the world at large. The park is also positioned to inspire K-12 students to pursue careers in the STEM fields.

### Great Rewards of Giving Back

Community service and improving the lives of society is another area where NYIT partnerships benefit students, the university, and nonprofit organizations.

As the NYCOM Student Government Association president, Sally Mathew organizes several community outreach projects in the New York area, including working with local Boys and Girls Clubs several times each year to teach hygiene, nutrition, fitness, and other health topics. “We have 26 student organizations within NYCOM that conduct their own outreach events,” she says. At Habitat for Humanity and Orlando Union Rescue Mission events in Florida, NYIT medical students were on hand to perform health screenings for local communities.

M.B.A. student Japneet Kaur helps organize charity events for major organizations such as the Make-a-Wish Foundation. The experience, she notes, engages her in a way that enhances the business education she receives in the classroom. Working with such groups has motivated her to find new ways of





***NYIT students hail from 109 countries and 48 U.S. states. Though each brings their own cultural perspectives, all of them have embraced technology as a means to enhance their future professions.***

expanding her skills. In 2011, she helped launch a chapter of the Collegiate Entrepreneurs' Organization (CEO) Club.

"There are many opportunities you can explore," she says. "NYIT serves you with a platform."

### **Assurances of Excellence**

NYIT's academic programs are among the top choices for quality education at each of its global campus locations. Reviews by outside agencies ensure that our curriculum continues to meet the standards of excellence needed to produce top-quality alumni who are global citizens. In the past year, academic reviewing agencies accredited or reaccredited NYIT programs in architecture, engineering, and nursing at the New York campuses as well as the computer graphics and M.B.A. programs in Abu Dhabi.

"Colleges need this stamp of approval, because it validates and values their degrees," said President Guiliano in a speech he delivered at the National Taichung University of Education in Taipei earlier this year. "Employers are quite reasonably suspicious of a degree from an unaccredited college or program."

School of Architecture and Design Associate Dean Frank Mruk, who helped the school earn another six-year accreditation for its Bachelor of Architecture program from the National Architectural Accreditation Board (NAAB), agrees that the ability to get external feedback on academic programs is crucial. To prepare for the NAAB visit, Mruk and his colleagues established a self-

assessment matrix web portal where faculty could view and assess current student performance. They also engaged students to participate in the accreditation preparation process to demonstrate to external reviewers the academic achievements of the bachelor's degree program.

"Accreditation gives us the ability to assess NYIT student performance relative to other architectural schools reviewed by the NAAB," says Mruk. "This in turn gives us the ability to enhance the value, relevance, and effectiveness of our architecture graduates in the profession and in society."

In the School of Engineering and Computing Sciences, the Accreditation Board for Engineering and Technology reaccredited the program in electrical and computer engineering for an additional six years.

"In preparation for the accreditation, we boosted student activity in this field as well as enhanced our faculty scholarship," says Dean Anid. One of the school's newest initiatives is allowing students across NYIT's

campuses to collaborate on class work and outside design projects, incorporating their own cultural and international perspectives





*“There are many opportunities you can explore. NYIT serves you with a platform.”*

*—Japneet Kaur, M.B.A. student (above)*



*Above: Professors Farzana Gandhi and Jason Van Nest of NYIT's School of Architecture and Design. The pair worked with students to develop an "upcycled" thatched roofing concept made of discarded water bottles. The group plans to implement the design in the Dominican Republic and Haiti, where recent natural disasters have given rise to the need for quick, inexpensive, and sustainable solutions.*

while they communicate virtually through the university's distance learning labs.

Additionally, the Commission on Osteopathic College Accreditation approved an accelerated D.O./family practice residency training program at NYCOM. "This way, the students get a D.O. degree in three years linked to a residency training program in family practice," says NYCOM Dean Thomas Scandalis (D.O. '87). "This shortens the timeline to train quality family doctors while reducing student debt." The new program is joined by a new master's degree in education for health care simulation.

In the School of Education, distance learning is just one of the ways to ensure that students receive a quality education as they pursue master's degrees.

"We plan to launch our third and fourth fully online programs," Dean Michael Uttendorfer, Ed.D., says. "That goes to our mission of being global and virtual."

His goal of ensuring that students are up to date on the latest in technology is one shared by instructors at all of NYIT's campuses, including Nanjing, Vancouver, Jordan, Abu Dhabi, Bahrain, and New York.

"We give them experience with the latest technology tools but those change," says Uttendorfer. "It's not about the

tools but about how you can integrate technology to enrich the learning process." In addition to teaching NYIT graduate students how to incorporate such tools as social media, video, and tablet PCs into their coursework, the School of Education also works with New York school districts to help instructors integrate technology into their K-12 classrooms.

### Preparing Students for Career Success

Of course, there is another way to assess the value and competitiveness of a college degree: in the marketplace. In the past year, NYIT's Office of Career Services enhanced its range of services to help give students an added edge in learning how to apply classroom theory into real-world practice.

Case in point: the revamped Alumni Mentor Program, which paired dozens of students with NYIT graduates to provide on-the-spot career training and immersion into actual working environments.

"It's a great initiative," says Dean John Hyde of the Office of Career Services about the program, which won second place in March for best practices in career development from the Metropolitan New York College Career Planning Officer's Association Alva C. Cooper Awards. "In addition, we've placed students with internships among such global companies and organizations as Liz Claiborne, MTV, Morgan Stanley, NBC, ASCAP, Aegis Capital, the Associated Press, and the United Nations, among others."

In NYIT's Class of 2011, nearly 90 percent already have jobs in hand or were accepted into graduate programs. They work at top firms such as AT&T Wireless, Con Edison, HBO, the Department of Energy, General Motors, Ernst & Young, Oppenheimer Funds, TD Bank, Tommy Hilfiger, and Verizon, to name a few. Less than four months after graduation, the first graduating class of students at NYIT-Nanjing experienced astounding success: 98 percent accepted outstanding job offers or educational opportunities in China or the United States.

"The number of employers posting jobs and internships on our CareerNet online resource has grown by 15 percent over 2010-2011," adds Hyde. "That includes nearly 3,000 companies. Our LinkedIn group has welcomed more than 2,500 alumni, and we've grown our Twitter and Facebook presence." All of these ensure that NYIT students and alumni are able to connect with employers worldwide.

"We are living in an age when many college graduates can't find jobs," says Patricia Chute, Ed.D., dean of the School of Health Professions. "But at NYIT, the fact that our students are getting multiple job offers upon graduation is fantastic."

### Research for the Real World

Another area where NYIT continues to impact society at large is in the area of applied research. Faculty and students are constantly engaged in projects that bring real change to local communities across several continents. NYIT received several grants from government and corporate organizations in 2010-2011 to support its initiatives, which include research and development in the fields of learning technology, sustainable design, and cardiovascular health.





and networking while emphasizing innovations in health care.

### Research for the Real World: Education

Professors Shiang-Kwei Wang and Hui-Yin Hsu in the School of Education and Professor of Life Sciences Lisa Runco are collaborating on a \$1 million grant from the National Science Foundation to study mobile technology and digital literacy to create new problem-solving abilities and cultivate higher levels of thinking in K-12 classroom learning.

“We want to incorporate these technologies into the classroom to enhance learning,” says Hsu. “The teachers have all the content, but they need to reach out to the younger generation. This will help bridge that gap.”

***NYIT fosters a community of learning and understanding across different cultures and perspectives. Campus life programs focus on helping students make new friends, engage new ideas, and get the most out of their NYIT education.***

### Research for the Real World: Engineering

NYIT professors are using wireless technology to make connections between health care, education, and engineering with the help of a \$135,000 grant from the National Science Foundation that allows students to explore the potential of wireless technology in biomedical applications. Professors will teach students theoretical and practical aspects of wireless technology by integrating the concepts into electrical and computer engineering courses. Students will then develop design projects to solve real-world problems, such as wireless networked human body monitoring systems.

“This project will produce an exemplary curriculum in wireless communications and networking at NYIT with significant potential to be replicated by other universities,” says Tao Zhang, Ph.D., associate professor of electrical and computer engineering.

Through this project, students will gain hands-on knowledge of the growing field of wireless technology. Another goal is to motivate undergraduate engineering students, especially females, to pursue future research and careers in wireless communications



*“We give them experience with the latest technology tools but those change. It’s not about the tools but about how you can integrate technology to enrich the learning process.”*

*—Michael Uttendorfer, Ed.D., dean of the School of Education*







## Research for the Real World: Medicine

In the College of Osteopathic Medicine, Biomedical Sciences Chair A. Martin Gerdes received a five year, \$1.8 million grant from the National Institutes of Health to investigate a link between heart failure and an underlying hormone imbalance.

“Hopefully, this will be the beginning of great things to come from NYCOM in the field of heart failure research,” Gerdes says. The grant comes after his previous research examining how fish oil may help prevent pressure-related damage to the heart was published in the American Heart Association’s scientific journal, *Circulation*.

Additional grants in areas of medical research and support included \$855,000 from the Health Resources and Services Administration (HRSA) to expand the Physician Assistant Training Program in the School of Health Professions. HRSA also awarded more than \$2 million to the College of Osteopathic Medicine for two new initiatives: a family physician faculty training program in geriatrics and an accelerated D.O./family medicine residency continuum. “These grants bring prestige and recognition to the medical school,” says Dean Scandalis. “We’ve taken another step toward affecting health policy and health issues on a grander scale.”

## Research for the Real World: Design

In the School of Architecture and Design, professors Farzana Gandhi and Jason Van Nest spearheaded one of many creative NYIT research projects in 2011. Realizing the global need for emergency shelters in third-world countries, the pair devised an idea to use discarded water bottles to create a unique roofing system.

“We wanted to empower people in disaster relief scenarios and refugees who are in need of basic resources,” says Van Nest.

The roof works much like traditional thatched roofs in tropical climates. For now, the professors are looking to incorporate the design for shelters in the Dominican Republic and Haiti, where recent natural disasters have given rise to the need for quick, inexpensive, and sustainable solutions. However, their research demonstrates a need for such roofing solutions on every continent.

“Plastic biodegrades over hundreds of years,” says Gandhi. “But it’s not usually the first material one chooses for housing. What we are doing is not recycling but rather ‘upcycling,’ or giving the discarded plastic a higher purpose.”

The pair welcomed students into the design process, providing an opportunity for a unique educational experience. This included writing computer scripts to explore the radius and slope of roofs to determine the best ways to keep water and excessive sunshine out.

“The students put in a lot of time, energy, and effort into shapes and arrangements that we didn’t even think of,” adds Gandhi.

Architecture undergraduate Ishaan Kumar helped create the roof’s final design after testing various typologies. “I see the true potential of this project,” he says. “I think it’s a design that should be considered worldwide. We produce so many plastic bottles.”

He adds, “This experience has really opened up my mind.”

## Global Degrees, Global Impact

One of the opportunities our students have is the ability to travel abroad to realize the true meaning of a global education, often making a difference in the lives of local communities. These experiences broaden their viewpoints and cultural understanding while expanding their comprehension of an academic discipline. During

the spring 2011 semester, students from the Manhattan and Old Westbury campuses brought clean water, composting projects, and construction skills to Independencia, Peru, as part of NYIT’s first Alternative Spring Break Project. In addition, they volunteered at a local orphanage and shared ideas on alternative energy uses, including how to maximize benefits from waste material.

Students from our New York campuses studied at NYIT-Nanjing while NYIT-Nanjing students traveled to New York as part of a program organized by NYIT’s Center for Global Academic Exchange. In addition to attending classes, both groups participated in cultural exchange events and sightseeing opportunities designed to help them connect with their peers overseas.

Since 2008, graduate students from the School of Education have traveled 7,000 miles to work with culturally and ethnically diverse student populations. Last year, the group studied at Bogazici University in Istanbul one week and at Ege and Hacettepe Universities during a second week, engaging in dialogue and classroom experiences with counseling faculty and Turkish education and school counseling graduate students.

“It’s helped me to see my education in a whole new light,” says Jess Zinno-Chase, who traveled with her classmates in 2010 and plans to graduate in 2012 with a Master of Science in Educational Counseling. “This trip was a great way to expand my thinking and allowed me to share a completely different cultural experience, which, without a doubt, will come in handy when dealing with students from many different backgrounds.”

At NYIT’s Center for Global Health, Director Ed Gotfried, D.O., is establishing partnerships and arranging student trips with health organizations in Costa Rica, China, Belize, and El Salvador. In summer 2010, a team of engineering and medical students from New York traveled to Oworobong, Ghana, to address the health needs and create new sources of potable water for local villagers.

“Learning about global health is such an important part of our students’ careers,” says Gotfried.

When Yohannes Mahtemework (D.O. ’01) attended NYIT’s College of Osteopathic Medicine, he had a simple dream: to bring his medical knowledge back home to Ethiopia and improve the lives of his neighbors.

Today, thanks to NYIT, the doctor is doing that and much more. In 2011, he made a phone call to an old friend.

“Being a native Ethiopian and a naturalized U.S. citizen, I’ve always felt I was in a very unique position to bring these two different parts of the world together in a way that is mutually beneficial,” says Mahtemework. “Even when I was a medical student, it was my hope to one day return to Ethiopia and provide NYIT students the opportunity for a unique education. That’s when I reached out to Dr. Gotfried.”

Mahtemework recently completed work on Rift Valley General Hospital in Adama, Ethiopia, which will provide medical services such as family practice, surgery, pediatrics, psychiatry, obstetrics, and gynecology. His plan is to create a partnership with the Center for Global Health that will allow students to travel to his native land and provide health care to local patients. Such an experience gives them an opportunity to see how technology—in myriad fields from engineering to communications to architecture to education—can make a significant impact on the other side of the world.

“Simply put,” says Mahtemework, “an NYIT education has a farther reach than I could have ever imagined.” ■

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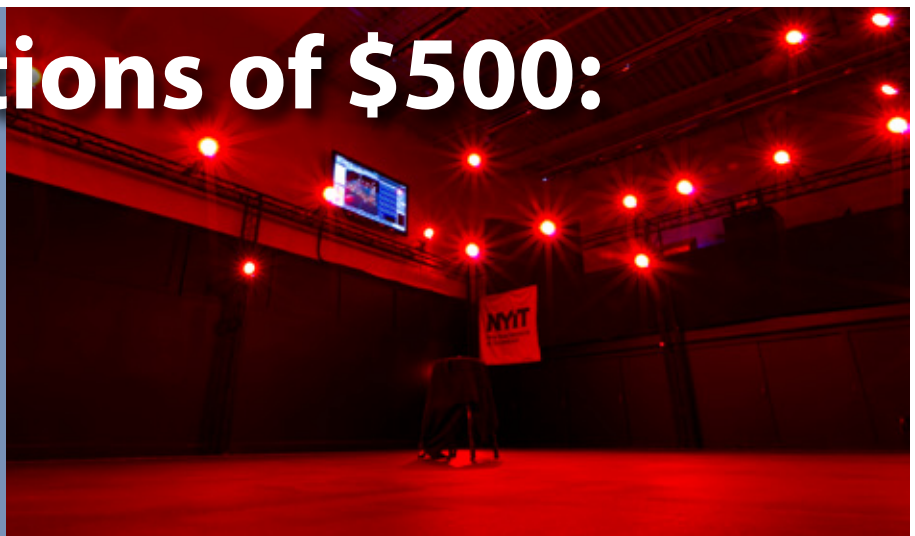
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*NYIT continues to perform well financially* despite the ongoing global economic downturn and uncertainty. Results from operations for the 2010-2011 year were better than budget, and cash balances remain strong. Financial highlights for the year include:

- Space on the Manhattan campus was increased by 42,000 square feet (or nearly 25 percent) and \$9 million was invested in new classrooms, student spaces, and faculty offices.
- A \$5.6 million major renovation will add 10,000 square feet to the Student Activities Center on the Old Westbury campus, scheduled to be completed in late 2011.
- Funds devoted to student scholarships increased \$3.1 million, or nearly 10 percent, over the prior year, in recognition of the financial challenges facing students and families.
- Investment returns on NYIT's endowment were 10.2 percent, well above the more modest 4.1 percent in the prior year.
- Unlike many private colleges and universities in the region, enrollment in NYIT's programs in New York was stable, and efforts to control expenses were successful, increasing by just 3 percent.

Continuing investments in student services and facilities as well as a focus on trying to keep NYIT affordable have helped students get the competitive edge needed to compete in today's global economy.

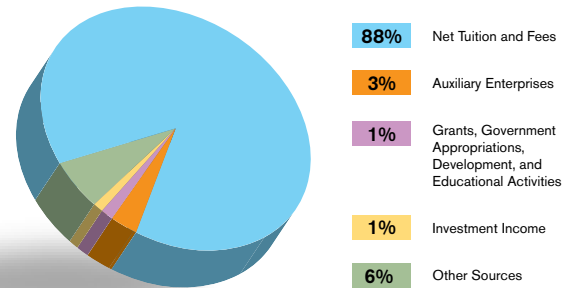
The generous support of NYIT donors plays a critical role in this process. We thank the donors to NYIT's Gold Coast Classic, held on May 5, 2011, who contributed \$300,000 to support student scholarships and academic programs.

We also thank the many others who support NYIT's programs for students. All those who contribute in some way to NYIT are part of an exciting, growing worldwide network of individuals and organizations supporting a bright future for our students.

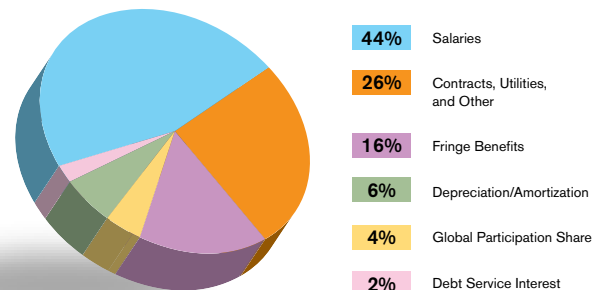
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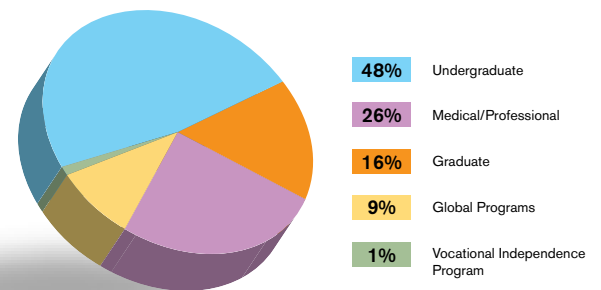
## FY 2011–2012 Revenue Budget



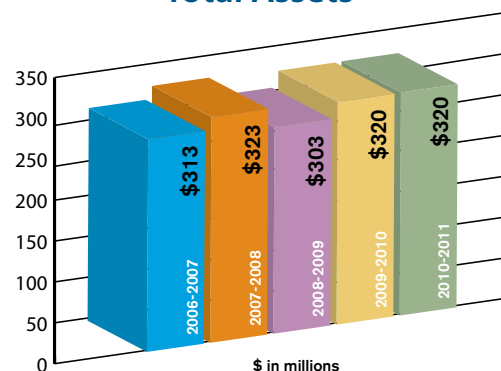
## FY 2011–2012 Expense Budget



## Net Tuition and Fees



## Total Assets



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